POLICY SAVINGS APPENDIX 1

based delivery model, to one based on specialisms and working commercially. TB04-2 Regulatory Services Stop doing work that is not a duty of a council, work with other local authorities as part of the North of Scotland Trading with consumer complaints, enforcement rather than advice, licencing services and targeted inspections. TB04-4 Regulatory Services Remodel advice, debt counselling and welfare rights services. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. TB06-1 Planning/Other Planning Services Introduce charges for non-statutory pre-application services for all scales of development. TB06-2 Planning/Other Planning Services Stop displaying planning applications in Post Offices. TB06-4 Planning/Other Planning Services Reduce team leadership posts. Work would be split across 2 instead of 3 technicians, and 2 instead of 3 senior planners. We provide redeployment Work would be split across 2 instead of 3 technicians, and 2 instead of 3 senior planners. We provide redeployment Descriptions on poportunities where possible.	Ref	Service area	Saving	Description	Proposed Savings						
Process Proc											
New Support delivered by central council services to development and infrastructure (road and amenity, planning, economic development and infrastructure Services (and the support available, remaining support to managed within services and more relaisec to be placed on corporate functions, like the contact centre. 1003-1					£000	•	£000	•	£000	-	
In development and infrastructure (roads and antenity, planning, economic development and infrastructure Services of the Control of the Contr											
and amenity, planning, economic development and infrastructure Services functions; like the contact centre. T803-1 Environmental Health and Animal Health increase income through raising fees to better match what is charged by other councils T803-3 Environmental Health and Animal Health increase income through raising fees to better match what is charged by other councils T803-3 Environmental Health and Animal Health increase income through raising fees to better match what is charged by other councils T803-3 Environmental Health and Animal Health increase income through raising fees to better match what is charged by other councils T804-2 Regulatory Services Stop doing work that is not a duly of a council, work with other local authorities as part of the North of Scotland Trading increase councils in the North of Scotland Trading in Scondards Alliance to achieve efficiencies T804-1 Regulatory Services Remodel advice, debt counselling and welfare rights services Introduce charges for non statutory pre-application services bor all states of development. T806-2 Parnning/Other Planning Services North development T806-2 Parnning/Other Planning Services Reduce team leadership posts. Work would be spit across three instead of 11-00 0 52.0 1.0 52	TD01 1	Davidonment and Infrastructure (reads	Daview support delivered by central council considers to	Doduce support available remaining support to managed	150.0		150.0	-	150.0	-	
development) financions, like the contact centre. financions like the contact centre centre. financions like the contact centre. financions like the contact centre centre. financions like the contact centre. financions like the contact centre centre. financions centre. financions like the contact centre centre. financions centre. financions centre. financions like the contact centre centre. financions centre.	1801-1	•	, , , , , , , , , , , , , , , , , , , ,		150.0	5.0	150.0	5.0	150.0	5.0	
T803-1 Environmental Health and Animal Health Charged by other councils Charged by other councils and other capenders of the councils of the councils of th		: : = = = = = = = = = = = = = = = = = =	Development and infrastructure services								
charged by other councils charged by other charges for example for resampling water supplies charged by other charges for non during charges for non-statutory of a council, work with charging for services was proposed by the public through previous consultations. Charges already by public through previous consultations. Charges already apply for major development. develop		developmenty		ranctions, like the contact centre.							
Export certificates (discounts for small quantities) and introducing charges for example for resampling water supplies. This would focus on statutory dutes, moving from an area-based delivery model, to one based on specialisms and working commercially. The production of the produ	TB03-1	Environmental Health and Animal Health	Increase income through raising fees to better match what is	Charging for services was proposed by the public through	140.0	0.0	140.0	0.0	140.0	0.0	
Introducing charges for example for resampling water supplies.			charged by other councils	previous consultations. This would include increasing food							
Supplies Services Stop doing work that is not a duty of a council, work with other local authorities as part of the North of Scotland Trading Standards Alliance to a observed fine consumer complaints, enforcement rather than advice, licencing services Stop doing work that is not a duty of a council, work with other local authorities as part of the North of Scotland Trading Standards Alliance to a observe efficiencies Standards Allianc				export certificates (discounts for small quantities) and							
trivironmental Health and Animal Health Redesign arrangements for service delivery bits would focus on statutory duties, moving from an area-based delivery model, to one based on specialisms and working commercially. T804-2 Regulatory Services Stop doing work that is not a duty of a council, work with other local authorities as part of the North of Scotland Trading Standards Alliance to achieve efficiencies T804-4 Regulatory Services Remodel advice, debt counselling and welfare rights services. T806-1 Planning/Other Planning Services Introduce charges for non-statutory pre-application services for all scales of development. T806-2 Planning/Other Planning Services Stop displaying planning applications in Post Offices. T806-4 Planning/Other Planning Services Reduce team leadership posts. Work would be on inspecting high risk premises, dealing with commercially. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. T806-1 Planning/Other Planning Services Introduce charges for non-statutory pre-application services was proposed by the public through previous consultations. Charges already apply for major developments. T806-2 Planning/Other Planning Services Reduce team leadership posts. Work would be split across three instead of four posts. Work would be split across three instead of four posts. Work would be planning splications on post of services were provided redeployment opportunities where possible. Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. Increase parking charges and introduce additional parking charges, to place currently not charging, to keep traffic oncome main area deport, and create opportunities to raise income moving, manage demand for parking, and contribute to oncome consultations. We will also explore opportunities				introducing charges for example for resampling water							
Based delivery model, to one based on specialisms and working commercially.											
Morking commercially. Mork	TB03-3	Environmental Health and Animal Health	Redesign arrangements for service delivery		0.0	0.0	0.0	0.0	63.3	1.6	
Stop doing work that is not a duty of a council, work with other local authorities as part of the North of Scotland Trading With consumer complaints, enforcement rather than advice, licensing services and targeted inspections. T804-4 Regulatory Services Remodel advice, debt counselling and welfare rights services. Remodel advice, debt counselling and welfare rights services. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. Remodel advice, debt counselling and welfare rights services. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. Remodel advice, debt counselling and welfare rights services. Remodel advice, debt counselling and welfare rights services. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. Reduce Planning Services Introduce charges for non-statutory pre-application services for all scales of development. Stop displaying planning applications in Post Offices. People would still be able to see planning applications on-line. Planning/Other Planning Services Reduce team leadership posts. Work would be split across three instead of four posts. Work would be split across 2 instead of 3 technicians, and 2 as 5.0 1.0 88.0 2.0 88.0 2.0 since and 3 senior planners. We provide redeployment householder/major/local planning applications. Planning/Other Planning Services Increase charges by 3%. Charge relate to naming/Inumbering properties, new streets, remaining/renumbering an address to a solicitor team. Regulatory Services and to a service same proposed by the public through previous consultations. We will also explore opportunities for practing, and contribute to for commercial use of car parks.											
other local authorities as part of the North of Scotland Trading Standards Alliance to achieve efficiencies Standards Alliance to achieve efficiencies licencing services and targeted inspections.											
Standards Alliance to achieve efficiencies licencing services and targeted inspections.	TB04-2	Regulatory Services			27.5	0.6	80.1	1.6	80.1	0.0	
TB04-4 Regulatory Services Remodel advice, debt counselling and welfare rights services. We will review the support provided to advice agencies and identify more cost effective ways to deliver these services. TB06-1 Planning/Other Planning Services Introduce charges for non-statutory pre-application services Charging for services was proposed by the public through previous consultations. Charges already apply for major developments. TB06-2 Planning/Other Planning Services Stop displaying planning applications in Post Offices. People would still be able to see planning applications on-line. TB06-4 Planning/Other Planning Services Reduce team leadership posts. Work would be split across three instead of four posts. 0.0 0.0 5.0 0.0 5.0 0.0 5.0 0.0 1.0 52.0 1.0 52.0 1.0 1.0 52.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1				•							
Identify more cost effective ways to deliver these services.			Standards Alliance to achieve efficiencies	licencing services and targeted inspections.							
TB06-1 Planning/Other Planning Services Introduce charges for non-statutory pre-application services for all scales of development. TB06-2 Planning/Other Planning Services Stop displaying planning applications in Post Offices. TB06-4 Planning/Other Planning Services Reduce team leadership posts. TB06-5 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. TB06-9 Planning/Other Planning Services Increase charges by 3%. TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.	TB04-4	Regulatory Services	Remodel advice, debt counselling and welfare rights services.	We will review the support provided to advice agencies and	11.0	0.0	57.1	1.0	105.1	2.0	
for all scales of development. previous consultations. Charges already apply for major developments. B06-2 Planning/Other Planning Services Reduce team leadership posts. Reduce team whose duties include processing householder/major/local planning applications. B06-5 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. B06-9 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. B06-9 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. Charges relate to naming/numbering properties, new streets, remaining/renumbering streets, or confirming an address to a solicitor etc Employees would work together from one main area depot, rather than be distributed across several small properties in one area. Charging for services was proposed by the public through charges, to places currently not charging, not keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.				identify more cost effective ways to deliver these services.							
for all scales of development. previous consultations. Charges already apply for major developments. TB06-2 Planning/Other Planning Services Stop displaying planning applications in Post Offices. People would still be able to see planning applications on-line. TB06-4 Planning/Other Planning Services Reduce team leadership posts. Work would be split across three instead of four posts. TB06-5 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. Increase charges by 3%. Charges relate to naming/numbering properties, new streets, remaining/renumbering streets, or confirming an address to a solicitor etc Employees would work together from one main area depot, and create opportunities to raise incrome TB07 Parking Parking Increase parking charges and introduce additional parking charges, to places currently not charging, not keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks. People would still be able to see planning applications on 5.0 0.0 0.0 5.0 0.0 0.0 5.0 0.0 0.0 0.0											
developments.	1806-1	Planning/Other Planning Services			55.0	0.0	60.0	0.0	65.0	0.0	
TB06-2 Planning/Other Planning Services Stop displaying planning applications in Post Offices. People would still be able to see planning applications on-line. TB06-4 Planning/Other Planning Services Reduce team leadership posts. Work would be split across three instead of four posts. 0.0 0.0 5.0 1.0 52.0 1.0 52.0 1.0 TB06-5 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. Work would be split across 2 instead of 3 technicians, and 2 instead of 3 senior planners. We provide redeployment opportunities where possible. TB06-9 Planning/Other Planning Services Increase charges by 3%. Charges relate to naming/numbering properties, new streets, renaming/renumbering streets, or confirming an address to a solicitor etc TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.			for all scales of development.								
TB06-4 Planning/Other Planning Services Reduce team leadership posts. Work would be split across three instead of four posts. 0.0 0.0 52.0 1.0 1.0 52.0 1.0 1.0 52.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1	TB06-2	Planning/Other Planning Services	Stop displaying planning applications in Post Offices.	·	5.0	0.0	5.0	0.0	5.0	0.0	
TB06-5 Planning/Other Planning Services Reduce team whose duties include processing householder/major/local planning applications. TB06-9 Planning/Other Planning Services Increase charges by 3%. TB06-9 Planning/Other Planning Services Increase charges by 3%. TB06-9 Planning/Other Planning Services Increase charges by 3%. TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income rather than be distributed across several small properties in one area. TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.			,	line.							
householder/major/local planning applications. instead of 3 senior planners. We provide redeployment opportunities where possible. TB06-9 Planning/Other Planning Services Increase charges by 3%. Charges relate to naming/numbering properties, new streets, renaming/renumbering streets, or confirming an address to a solicitor etc TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.	TB06-4	Planning/Other Planning Services	Reduce team leadership posts.	Work would be split across three instead of four posts.	0.0	0.0	52.0	1.0	52.0	1.0	
opportunities where possible. TB06-9 Planning/Other Planning Services Increase charges by 3%. Charges relate to naming/numbering properties, new streets, renaming/renumbering streets, or confirming an address to a solicitor etc TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.	TB06-5	Planning/Other Planning Services	Reduce team whose duties include processing	Work would be split across 2 instead of 3 technicians, and 2	35.0	1.0	88.0	2.0	88.0	2.0	
TB06-9 Planning/Other Planning Services Increase charges by 3%. Charges relate to naming/numbering properties, new streets, renaming/renumbering streets, or confirming an address to a solicitor etc TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to Charges relate to naming/numbering properties, new streets, renaming/numbering streets, or confirming an address to a solicitor etc Employees would work together from one main area depot, rather than be distributed across several small properties in one area. Charging for services was proposed by the public through previous consultations. We will also explore opportunities for commercial use of car parks.			householder/major/local planning applications.	instead of 3 senior planners. We provide redeployment							
renaming/renumbering streets, or confirming an address to a solicitor etc TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income rather than be distributed across several small properties in one area. TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.				opportunities where possible.							
Solicitor etc TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to Solicitor etc Employees would work together from one main area depot, rather than be distributed across several small properties in one area. Charging for services was proposed by the public through previous consultations. We will also explore opportunities for commercial use of car parks.	TB06-9	Planning/Other Planning Services	Increase charges by 3%.	Charges relate to naming/numbering properties, new streets,	13.0	0.0	21.6	0.0	31.6	0.0	
TB07 Depots Create one main depot in key areas, to reduce running costs and create opportunities to raise income Employees would work together from one main area depot, rather than be distributed across several small properties in one area. TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks. Employees would work together from one main area depot, rather than be distributed across several small properties in one area. Charging for services was proposed by the public through previous consultations. We will also explore opportunities for commercial use of car parks.				renaming/renumbering streets, or confirming an address to a							
and create opportunities to raise income rather than be distributed across several small properties in one area. TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to for commercial use of car parks.											
TB08 Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to one area. Charging for services was proposed by the public through 180.0 -1.0 430.0 -3.0 697.0 0.0 previous consultations. We will also explore opportunities for commercial use of car parks.	TB07	Depots			16.5	0.0	115.5	0.0	172.5	0.0	
Parking Increase parking charges and introduce additional parking charges, to places currently not charging, to keep traffic moving, manage demand for parking, and contribute to Increase parking charges and introduce additional parking Charging for services was proposed by the public through previous consultations. We will also explore opportunities for commercial use of car parks.			and create opportunities to raise income								
charges, to places currently not charging, to keep traffic previous consultations. We will also explore opportunities moving, manage demand for parking, and contribute to for commercial use of car parks.	TB08	Parking	Increase parking charges and introduce additional parking		180.0	-1 0	430.0	-3.0	697 O	0.0	
moving, manage demand for parking, and contribute to for commercial use of car parks.					100.0	1.0	750.0	3.0	337.0	0.0	

POLICY SAVINGS APPENDIX 1

Ref	Service area	Saving	Description	Proposed Savings					
				2018-19	Posts lost	2019-20	Posts lost	2020-21	Posts lost
				£000	(based on	£000	(based on	£000	(based on
					full time		full time		full time
					hours)		hours)		hours)
TB09	Public Conveniences	Review public toilet facilities (providing toilets is not a duty	Close 36 of the 57 public toilets, lease out facilities where	10.0	1.0	55.0	3.0	80.0	3.0
		of a council)	refreshment kiosks can also be provided, encourage						
			businesses to make their toilets available or make available for						
			community asset transfer where interest is shown						
TB10	Ferries	Review the Islay/Jura ferry service including the cost of	We would recruit a qualified, experienced Marine Manager to	55.0	-1.0	110.0	-1.0	110.0	-1.0
		bookable services, increase ferry charges to better reflect actual	manage ships.						
		cost, council staff to manage ships instead of an external							
		company.							
TB11	Piers and Harbours	Increase income to fully fund capital work and loan charges.	Apply a commerical approach too the setting of charges.	284.0	0.0	404.0	0.0	524.0	0.0
TB12a	Amenity Services	Establish a Funeral Directors service.	The council carries out approximately 600 burials and 600	-10.0	-1.0	35.0	-1.0	100.0	-1.0
.5120	, amenic, services	Establish a Famelar Sheetors service.	cremations each year. We would recruit a funeral director.	10.0	2.0	33.0	1.0	100.0	1.0
			are critations each year. We would real are a failer ar air each						
TB12b	Amenity Services	Review charges for use of Mossfield, Rothesay and Dunoon	These venues are being used for a growing number of events.	10.0	0.0	20.0	0.0	30.0	0.0
	1	stadiums to cover the cost of using the venues and make	A portaloo-hire service would be available for example for						
		improvement work possible. Provide a portaloo-hire service.	community groups and events.						
			, , ,						
TB12c	Amenity Services	Combine Roads and Amenity teams into one team and review	Merging the teams will allow us to be more flexible about the	65.0	0.0	150.0	0.0	215.0	0.0
		the services provided. This saving is the Amenity Service	way we deliver services. We will also have to reduce the						
		contribution to that (with TB13c)	services we provided for example reducing the frequency of						
			grass cutting.						
TB13b	Roads and Infrastructure	Introduce or increase charges for non-statutory services; carry	We would introduce charges for providing lighting design;	10.0	0.0	50.0	0.0	150.0	0.0
		out work for other organisations.	and increase charges by 20% for road construction consents,						
			skips, scaffolds, hoarding, permits and licences.						
TB13c	Roads and Infrastructure	Combine Roads and Amenity teams into one team and review	Merging the teams will allow us to be more flexible about the	99.0	4.0	457.0	4.0	815.0	6.0
		the services provided. This saving is the Roads Service	way we deliver services. We will also have to reduce the						
		contribution to that (with TB12c)	services we provide such as roads maintenance and winter						
<u></u>			maintenance.						
TB14	Waste	Identify opportunities to raise commercial income and reduce	Review commercial waste agreements and ensure all waste is	-130.0	0.0	13.0	0.0	286.0	0.0
		costs of collecting and disposing of waste.	being paid for. Explore more cost effective ways of getting						
	ļ., .		waste to its final disposal point.		4.0	450.0		***	
TB15	Airports	Review existing air service contracts and the levels of	The council has 3 airports (Coll, Colonsay and Oban) and	80.0	-1.0	160.0	-1.0	298.0	-1.0
		operation. Pursue more commercial opportunities at Oban	subsidises flights between Oban, Coll, Tiree and Colonsay.						
		airport.	We will reduce the subsidy available and look to provide						
			commercial services such as the supply of fuel.						
TB16-3	Economic Development - Strategic	Reduce road safety materials budget and remove the Road	Road safety information available through other	13.0	0.0	84.0	1.7	84.0	1.7
	Transportation	Safety Unit	organisations.						

POLICY SAVINGS APPENDIX 1

Ref	Service area	Saving	Description	Proposed Savings					
				2018-19	Posts lost	2019-20	Posts lost	2020-21	Posts lost
				£000	(based on	£000	(based on	£000	(based on
					full time		full time		full time
					hours)		hours)		hours)
TB16-10	Economic Development - Economic	Re-design the economic development service.	We will focus on activities which have the most impact and	0.0	0.0	57.0	1.0	218.0	4.0
	Growth		work with economic agencies to improve economic						
			outcomes.						
TB16-12	Economic Development - Economic	Stop funding Visit Scotland with its move away from	We would continue to support tourism through marketing	91.0	0.0	91.0	0.0	91.0	0.0
	Growth	providing face-to-face advice to providing information on-	and promotional activities.						
		line.							
TB16-14	Economic Development - projects and	Remove renewable energy budget	We will continue to work with partners to support the	30.0	0.0	30.0	0.0	30.0	0.0
	regeneration		renewables sector.						
TB16-19	Economic Development - economic	Stop membership of a specialist Europe-focused organisation	The organisation is the CPMR - the Conference of Peripheral	10.0	0.0	10.0	0.0	10.0	0.0
	growth	following the UK decision to leave the European Union.	Maritime Regions.						
TB17	Property Services	Identify opportunities for office rationalistion and raising	This includes exploring options such as raising income	27.5	0.0	71.5	0.0	163.0	0.0
		income	through sustainable power, leasing council office space to						
			external organisations or closing council offices by increasing						
			the number of employees who work from home.						
TB19	Transport	Reduce costs of the council's use and management of	This includes pupil and public transport, pool cars, Fleet and	101.0	1.0	141.0	1.0	183.0	1.0
		vehicles across different services.	Transport Teams and reducing community grants.						
TB20-1	Education (Centrally deployed officers)	Reduce overall number of Centrally deployed officers within	Overall reduction in the total number of centrally deployed	386.0	8.0	617.0	8.0	617.0	8.0
		the Education Management and Central Team.	officers, with further savings options to be pursued (school						
			and teacher budgets excluded).						
TB21-1	Design and Project Management Teams	Cross-departmental review and restructure of design and	This is about finding opportunities for synergies between	36.0	1.0	36.0	1.0	36.0	1.0
		project management teams.	teams for making savings and raising income.						
TB23	Education - other	Review of current janitor provision within all Argyll and Bute	Review of current janitorial staffing deployment across all	47.0	4.5	75.0	4.5	75.0	4.5
		schools.	schools.						
TOTAL SAV	/INGS IDENTIFIED			1,847.5	22.1	3,865.8	28.8	5,764.6	37.8